CHARLES RIVER C> 360° SOLUTIONS CAPABILITIES & GUIDANCE YOU CAN TRUST

EVERY STEP OF THE WAY



EXECUTIVE SUMMARY

Integrated and Aligned End-to-End Vector and Cell Production: Charles River C> 360° Solutions



- Cell & Gene Therapy
 - Global Market and Trends
 - Charles River C> Mission and Strategic Focus
 - C> Development Pain Points
- Charles River C> 360° Solutions
 - Developing an Integrated End-to-End Solution for C>
 - > Delving into the C> CDMO Offering at Charles River
 - Integrated and Aligned End-to-End C> program development





C> MARKET AND TRENDS: CRL MISSION & STRATEGIC FOCUS

The C> market is growing and evolving quickly



CRL is strongly positioned to support the development of advanced therapeutics



We are dedicated to accelerating Cell and Gene Therapy research so, together, we can create healthier lives

Our Mission

To be the **most trusted**, **widely-used** Cell and Gene Therapy Services Platform and Ecosystem worldwide

Our Focus

Expand our portfolio of Cell & Gene Therapy capabilities to enhance our ability to meet client needs and provide the fastest development turnaround times

Charles River has the tools, talent, experience and capacity to support your CGT needs:



Supported the development of



FDA-approved cell & gene therapies





Challenge: Complex & Fragmented C> Development Network

Numerous external relationships during development lifecycle complicate timelines & program management



Scientific & Regulatory Considerations



Solution: Integrated C> Development Platform

Shared systems, faster knowledge transfers & process crossovers reduce bottlenecks & accelerate development



Charles River's C> 360° Solutions

Our integrated capabilities can support the entire development lifecycle



Enter at any stage along your C> development journey



Charles River's C> 360° Solutions

Our integrated service minimizes common pain points & frustrations when working with CROs & CDMOs

Partnership

EXPERIES

codination

Reliability



Accelerates program by planning and coordinating logistics as it moves through the CRL workflow



Digitized Customer Portal

Make decisions quickly and readily view **results; track program status** to help with planning and avoid program delays



Understands the journey from concept to commercialization including CDMO/CMC. Acts as strategic/technical consultant to map and drive program development through the CRL CGT portfolio. Proactively coordinates with site/BU-specific PMO to move process between sites in the CGT portfolio while collaborating with SAS and ALM.



Provide in-depth expertise to enable your journey for each **critical milestone**



CHARLES RIVER C> 360° SOLUTIONS

Our integrated C> CDMO capabilities can support the entire development lifecycle





CHARLES RIVER DEVELOPMENT & MANUFACTURING C> 360° SOLUTIONS

Multiple acquisitions strengthen our ability to service client needs



Lentivirus Products

Plasmid Product



WE CAN SERVICE THE ENTIRE CELL & GENE SUPPLY CHAIN



CHARLES RIVER C> 360° SOLUTIONS

We are a leading supplier of human cellular material



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CHARLES RIVER C> 360° SOLUTIONS

An integrated and experienced CDMO network strengthen our ability to service client needs



Focused expertise in Cell Therapies



Focused expertise in LVV , AdV & plasmid DNA



Focused expertise in AAV, AdV & plasmid DNA

Development and Manufacturing

We provide manufacturing services for clients seeking rapid development of products from clinical studies into commercial scale manufacturing. This includes RUO and CGMP cell therapy manufacturing, plasmid DNA production, viral vector production and fill finish. charles river

\$2.5B leading Addressable C> gene-modified **CDMO** sector cell therapy primarily cell therap plasmid DNA & manufacturing viral vectors) ~2001 >25% sa. ft. in the US & UK Revenue CAGR with planned expected over next 5 years expansions to support growth

Synergistic fit with **Biologics Testing** to establish a premier partner for testing and manufacturing for advanced drug modalities



COMPLEX INTERDEPENENDENCY BETWEEN C> PRODUCTS

Multiple product types, and complex manufacturing supply chains are required to generate cell and gene therapies





COMPLEX INTERDEPENENDENCY BETWEEN C> PRODUCTS

CRL's CDMO network can support the multiple product types required to generate a cell and gene therapy



- Manufacturing processes and assays considered
- CDMO expertise in early phase vs late phase and commercial assists with a smooth transition to GMP
- Key to all cell products is starting material quality
- Developing a robust end-to end cell supply chain to support discovery, preclinical assessment, process development and manufacturing leads to success

Cell

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CRL'S CDMO NETWORK FOR C> PRODUCTS

Experienced CDMO's & properly positioned facilities facilitates smooth transition to GMP and commercial

Gene Thera	py (UK/US)	Cell Therapy (US)	
Keele, UK Plasmid DNA & Viral Vectors	Rockville, MD Viral Vector & Plasmid DNA	 Hanover, MD; Memphis, TN CGMP cell therapy manufacturing 	
 Current Capabilities: 20-year track record in gene therapy High-Quality Plasmid DNA & 50L GMP Plasmid DNA 	 Current capacity: ~110K sq. ft. facility 15 GMP cleanroom suites 	 Current capacity: >10 years of GMP cell therapy production in Memphis GMP cell therapy operations in 22 suites for US/EU standards Future expansion: 9 additional suites by end of 2022 Other capabilities: Process development, analytical testing, and logistics/supply chain capabilities Commercial-ready cell and gene therapy production capacity available 	
 Viral Vector Process Development & GMP Production AD and GMP QC MHRA IMPD / restricted MIA license Future Expansion: Commercial DNA & viral vector supply Expanded High-Quality Plasmid DNA 	 Current Capabilities: 10-year track record in gene therapy Viral vectors being used for gene delivery (AAV, AdV, LV, and retrovirus) High-Quality and GMP Plasmid DNA Viral Vector PD & GMP Production 		

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SOURCING PLASMID DNA FOR CELL & GENE THERAPIES

Phase & scale dependent approaches to pDNA production





VIRAL VECTORS FOR GENE THERAPY & GENE-MODIFIED CELL THERAPIES

Centers of Excellence for all your viral vector needs for C>

Rockville, MD: Primary focus area is AAV viral vector manufacturing

- Scalable production platform
- Adherent & suspension
- Off-the-shelf vector pDNA
- Aligned analytical testing



Keele, UK: Primary focus area is LVV & AdV viral vector manufacturing

- Scalable GMP production platform from PD to 200L GMP commercial-ready scale
- Suspension-based production approach in GMP
- Aligned with analytical testing platform
- MHRA IMPD & restricted MIA License



Our 20+ years expertise in viral vector development and GMP manufacture assists clients with a smooth transition from early phase, through late phase to commercial production.



CELL THERAPY DEVELOPMENT & GMP MANUFACTURING

Fully integrated and experienced cell therapy CDMO

Extensive capabilities for scientifically complex, cell therapy development and manufacturing solutions



- Numerous cell therapy modality experience
- Specialists in process & analytical development
- Center of Excellence for process and analytical development
- MSAT, ClinOps, QA/QC/RA expertise in various jurisdictions



- Expertise in both autologous and allogeneic cell therapies
- Additional know-how generating GMP cell banks (MCB/WCB)



Cell therapies are personalized medicines produced in small batches/scales with customization



Highly flexible blank slate production suites that are agnostic to equipment manufacturers



- Process scale from shake flask (<1L each) to 200L bioreactor systems
- Aligned with QA/QC for critical analytics and review
- Continuous improvement manufacturing
- From clinical phases to commercial-ready production



• Strategic position in NA's largest shipping hub to handle time-sensitive therapeutics & large trials





CHARLES RIVER C> 360° SOLUTIONS

Integrated cell and gene therapy testing solutions





Biologics & Microbial Testing

We provide tailored global biologics and large-molecule testing and manufacturing services to support clients anywhere in the world throughout the biologics development cycle

We also deliver accurate, relevant, and reliable data to make confident decisions on product quality and contamination control

- Safety testing, identify (vector/cells), purity/potency
- Objective sterility release testing
- Quantitative endotoxin testing
- Same day microorganism identifications



With 50 years of experience, CRL's comprehensive in-house testing portfolio supports over 200 licensed products for biotechnology and pharmaceutical companies worldwide

BIOLOGICS TESTING SOLUTIONS

Providing CGMP compliant testing solutions to ensure the safety, efficacy and potency of your product

Product and Genetic	Biosafety and Clearance	Bio-Activity and Potency	Manufacturing
Characterization Services	Testing	Testing	
 Biophysical Testing Analytical Testing Genetic Testing 	 Viral Analysis Microbial Analysis HCP Analysis Residuals Testing Clearance Studies 	 In Vivo Bioassays In Vitro Bioassays Analytical Testing 	 Cell Bank Manufacturing and storage Viral Bank Manufacturing and storage

- Cell bank, virus bank, and raw material biosafety testing
 - •PCR
 - Microbiology
 - •Adventitious agent
 - •Replication competent virus
 - •NGS

- Cell bank, virus bank, and product characterization and release testing
 Identification
 - Genome and infectious titer
 Residual host cell and protein
 Empty vs full virus particles
 Gene expression and potency
- Process validation/viral clearance studies for gene therapy product
- Stability testing



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RightSource: YOUR LAB IN A BOX

Insourcing solutions: Biologics testing support from CRL at your own cell/gene/other manufacturing facility

RightSource is...

- End-to-end biologics testing service provider
- Located at your facility
- Fastest way to get setup for GMP testing (up to 40% reduction in timeline)

RightSource is *not*...

- Temporary staffing agency
- Outsourced services firm





- All equipment
- Materials, reagents, consumables
- Strategic direction of all R&D
- Fully built-out lab *With CRL Input



- CRL Employees
- Scientific Expertise
- Day-to-day Management of testing lab
- Assays, Methods, SOPs (as needed)
- Quality Systems (as needed)
- Priority scheduling for samples sent to a CRL site

Analytical GMP Release Testing



Microbiology Services

Process Development Testing and Support

MICROBIAL SOLUTIONS FOR CELL AND GENE THERAPIES





CHARLES RIVER C> 360° SOLUTIONS

Our integrated capabilities can support the entire development lifecycle



Accelerate and Achieve your C> Goals



EVERY STEP OF THE WAY 23

DEVELOPING A CAR-T CELL THERAPY WITH CHARLES RIVER

- Tissue acquisition (Donor PBMCs)
- Generate antibodies against antigen of interest
 > scFv/VHH/nanobody
- Target screening for binding affinity and specificity
- *In vitro* screening assays for on/off target pharmacology and functionality (cytokine/cytotox)
- In vivo models to assess biodistribution/efficacy & limited safety assessment end-points
- CDMO support for clinical & commercial
 - > Starting Material Sourcing (Autologous & Allogeneic)
 - Process & Analytical Development
 - GMP Manufacturing





CHARLES RIVER C> 360° SOLUTIONS

Multiple acquisitions and strategic partnerships strengthen our ability to service client needs



Discovery

Capabilities in targets, platforms, and therapeutic areas allow us to deliver data and insight you can trust to progress your drug discovery programs

distributed bio

Antibody Services; CAR-T, Bi-specifics, TCRs

scFv, VHH, Camelid libraries to create engineered immune cells for cell-based gene therapy programs (egCAR-T's)

- On & Off target effects using cell microarr
- Off target modeling; Cytokine/Cytotox
- Model Selection /Pharmacology
- In vivo Efficacy



WE CAN FIND THE BEST scFv OR VHH FOR YOUR PROGRAM

Multiple complementary approaches to successful lead discovery

SuperHuman [™] scFv Libraries	COSMIC [™] Antibody Library	Tungsten™ Nanobody Libraries	SLiC Single Light Chain scFv Library	A wide array of possible final
lgG, scFv,	lgG, scFv,	VHH,	Knob-and-Hole bispecifics	formats
CAR-T/NK/MAC, BITE	CAR-T/NK/MAC, BiTE	CAR-T/NK/MAC, BiTE		
Fully human scFv display libraries Computationally optimized for sequence diversity and developability fitness Proven track record of success, even against challenging targets	Newest & Largest library (100B unique sequence members) Fully human CDRs with high rates of diversity, thermostability, non- immunogenicity NEW Clone exclusivity	A camelid and a humanized VHH single domain library suitable for therapeutics, bispecifics, CAR-T/NK/MAC, reagents and diagnostics.	A SuperHuman [™] <u>S</u> ingle <u>Lig</u> ht <u>C</u> hain library enables rapid discovery of bispecific antibodies with an IGKV1-39 fully germline light chain.	IgG Fab SCFV VHH IgG Fab ScFv VHH IgG Fab ScFv VHH
Obtain cross-species binders				
	8 weeks to lead i	dentification		T cell CD28 TNRSF9 CD27 (4-18B)

Royalty-free



or (CD3Z) TNFRSF4 (OX40)

CHARLES RIVER C> 360° SOLUTIONS

Integrated cell and gene therapy safety assessment & laboratory support services

Unintended consequences in off target binding



Safety Assessment

We provide a full range of in vivo and in vitro testing and toxicology evaluations – across multiple sites – and offer comprehensive laboratory services. Supported by a vast network of specialty portfolio services:

In vitro

RETROGENIX[™] A CHARLES RIVER COMPANY

Cell microarray technology for off-target screening; target deconvolution, receptor identification and CAR cell specificity; 6,350+ human expressed membrane and secreted proteins

On & Off target effects using cell microarrays

Tissue Cross Reactivity (TCR) IHC



IN VITRO MODELING ON-TARGET AND OFF-TARGET EFFECTS

Functional cell-based assays: Cytokine; Cytotoxicity; Flow

- Assess risk of unwanted CART binding & killing
- •T cell activation (IFNγ release)
- •T cell-mediated cytotoxicity
- •Compare lead CAR constructs to find balance between efficacy and safety
- •Also suitable for TCR therapy studies; target donor cells can be screened for HLA type









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IN VITRO OFF-TARGET SAFETY ASSESSMENT

Cell Microarray Technology and IHC Human Tissues Cross Reactivity



Cell Microarray: Target specificity screening against 6,350+ membrane and secreted proteins

- Understand **off-target liability** of cell-based therapies, large, or small molecules
- cDNAs spotted; reverse transfected using human cells resulting in overexpression of individual proteins. Test article applied and binding detected
- Lead candidate selection filter out polyreactive candidates at earlier stage
- IND-enabling specificity data support IND and BLA submissions to FDA, EMA *



Immunohistochemistry-based Tissue Cross-Reactivity (TCR) Studies

- Assess a panel of 37 human tissues at 2 concentrations to confirm distribution of target epitope and off-target binding
- Selection of tissue of interest for further in vitro safety assays
- 35 years of experience conducting ~100 TCR studies annually with >75% of those studies conducted under GLP compliance for submission to regulatory agencies.

29 | EVERY STEP OF THE WAY *Retrogenix data used to support the licensing application for **Novartis' Kymriah**, the first CAR-T immunotherapy to receive FDA approval.



IN VITRO EFFICACY – GENE THERAPY

Understanding efficacy of gene therapies in *in vitro* platforms

Gene Therapy Vectors



The method of introducing therapeutic genes or drug materials into host cells to elicit a therapeutic benefit:

- Lentiviral vector
- Adenovirus vector
- Adeno-associated virus vector
- Oncolytic Viruses

Gene Editing Tools & Gene Payload



Targeted nucleases provide researchers with the ability to manipulate any genomic sequence for human gene therapy using these tools in cell line creation or animal models:

- CRISPR/ Cas9, ZFN's & TALENs
- cDNA & RNAi
- Plasmids
- Genetic Engineering of immune & stem cells

In vitro Activity



Vector Selection and Delivery Method:

- Vector tropism
- Promoter, transgene product, etc.
- Surrogate product
- Delivery system



Gene Therapy vectors and transgene testing:

- iPSCs
- Patient-derived cells
- Commercial Cell lines
- Custom cell lines



CHARLES RIVER CGT 360° SOLUTIONS

Integrated cell and gene therapy safety assessment & laboratory support services

Characterization/specificity



Safety Assessment

We provide a full range of in vivo and in vitro testing and toxicology evaluations – across multiple sites – and offer comprehensive laboratory services. Supported by a vast network of specialty portfolio services:

In vivo

- Bioanalytical Methods
- Biodistribution
- Immunogenicity
- Toxicology
- Pathology



ANIMAL MODELS TO EVALUATE CELL PHARMACOLOGY

Mouse CAR T cells evaluated in a fully

functional mouse immune system

· Models can reveal on-target off-

tumor toxicityNo xenoreactivity

Selecting the appropriate animal model and understanding their uses and limitations



· Limited insight into mechanisms

CRS limited and strain-specific

of human CAR T

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GENE AND CELL THERAPIES ACROSS THE CONTINUUM

In vivo pharmacology and Safety Assessment

Model Selection



Selecting the Right Species & Route of Administration

- Rodent vs NHPs
- CNS, Ocular and autoimmune
 models
- Immunosuppressed & humanized models
- Surgical models
- Various delivery routes to mimic clinical delivery

In Vivo Efficacy



Proof of Concept & Primary Pharmacology

- Biologic Effect
- Mechanism of Action
- Primary Pharmacology
- Tissue/cell engagement
- Duration of effect
- Animal-specific surrogates

Bioanalytical Methods



Platforms for cell and gene therapy program

- Immunohistochemistry
- Antibody screening/Neutralizing antibody assays
- ddPCR/qPCR
- Flow cytometry
- Cytokines
- ELISpot



BIODISTRIBUTION – CELLULAR THERAPIES

Where does it go, how long does it stay?

Survival/Persistence

- Endurance of the cell in the animal model
 - Use of pharmacology models to assist in PK modelling and dose prediction.
- Association of persistence with efficacy
- Effects on persistence, potency and durability
 - local tissue environment
 - method of administration

Differentiation

- Phenotypic or genotypic stability
- Undesired cell types
- Uncontrolled cell proliferation (tumorigenicity)

Migration/Organ Distribution

- Target / non target tissues systemic distribution
- Tracking persistence, using qPCR and ddPCR

Translational Imaging

- Magnetic resonance and translational nuclear imaging (PET and SPECT) from mouse to non-human primates to clinic
- Large and small animal *in vivo and ex vivo* imaging
- Comprehensive imaging data management, analysis and reporting





in vivo imaging

Immunohistochemistry



BIODISTRIBUTION – GENE THERAPIES

Distribution, Peak Expression, Duration of Effect?

An essential part of Safety Assessment

- Influences animal species selection
- Impacts study duration and time points
- Aids in the interpretation of pharmacology and toxicology data

Include core tissues and program specific

- Blood, injection site, brain, spinal cord, liver, kidney, heart, spleen, adrenal grands (high blood flow tissues)
- Tissues indicated by route of administration
- Tissues indicated by vector tropism

Address acute effects, peak exposure/expression, and persistence

- Multiple in-life time points and terminal endpoints
- Quantification of genetic material (vector and transgene) and expressed product (protein)
- Duration of pharmacology and toxicology studies may differ

Standard and program-specific bioanalytical approaches

- Vector-specific assays; e.g., AAV genome/subtype, by qPCR/ddPCR
- Quantitative analysis of mRNA by RT-PCR/ddPCR

Amplification Plo

• Protein analysis by ELISA, MSD, Gyros, other



QuantStudio 5 & 7 Flex Real-Time PCR Systems, Applied Biosystems





SAFETY CONSIDERATIONS – CELL AND GENE THERAPY

Platforms, Technologies and Nucleic Acid Based Therapeutics

Immunogenicity



Approaches and Considerations

- Humoral and cell mediate immunity
- Immune suppression
- Pre-existing immunity
- Immune activation by the vector/transgene
- Pre-clinical vs. clinical assessments

Safety Assessment



Selecting the Critical Endpoints for Evaluation

- Standard safety assessment modified for program-specific need
- Biodistribution to target and non-target tissues
- Expression of the transgene and transgene product activity

Pathology



Safety Assessment Techniques:

- Clinical and molecular pathology
- Neuropathology
- Specialized microscopy
- Immunohistochemistry
- In situ hybridization
- Specialized stains/techniques
- Digital pathology partnership



TUMORIGENICITY CONSIDERATIONS – CELLULAR THERAPIES



- Case by case study <u>design/justification</u>
- Recommendations based on individualized risk assessment for each therapy
- Clinical route of administration / Effect of microenvironment
- Maximum feasible dose
- Immunocompromised rodent
- *in vitro* assessments in place of *in vivo* studies where appropriate



CYTOKINE DEPENDENCY ASSAY

Genotoxicity evaluation

Assess effects of potential insertional mutagenesis on CAR-T cell survival, maintenance and proliferation

To confirm that proliferation of the CAR-T cells under cytokine culture conditions is solely due to presence of cytokines and not due to negative effects of the gene editing causing hyper proliferation, their cytokine dependency will be tested

- CAR-T cells will be thawed and cultured in standard T cell media containing cytokines for 24 hours
- At 24 hours, 50% of the CAR-T cells will be cultured with cytokine depletion media (absent of any cytokines) where 50% will continue to be cultured with standard cytokines containing T cell media for a further 48 and 72 hours
- T cell proliferation will be assessed by flow cytometry utilizing the Cell Trace Proliferation kit
- Cell count and viability will be also be collected as read-out
- Readout will be taken at both 48 and 72 hours post cytokine depletion





LABORATORY SERVICES/CAPABILITIES

Supporting preclinical and clinical needs





SAMPLE RECEPTION & BIOBANKING

- GLP and GCP compliance
- On site data privacy officer
- Storage in secured buildings with temperature controlled equipement and back-up freezers
- Large storage capacity (17 x 80°C freezers)
- Biobanking
- Support for multisite and multicountry clinical programs

SAMPLE PREPARATION

- Nucleic acids extraction
- DNA, RNA, mRNA, from numerous sources
 - Frozen tissues & cells (organs, animals and humans)
 - \circ **Blood**
 - Biological fluids & swabs
 - FFPE samples
 - $\circ \quad \text{Limited sample quantities} \\$





- ddPCR, qPCR, RT-qPCR
- Ligand Binding Assays
- Scientific expertise to support your biomarker strategy





DATA QC & ANALYSIS

- QC'd data
- QA'd data
- Non-GLP Report
- GLP Report
- Expedited analysis timelines can be discussed at the initiation of programs



CHARLES RIVER CGT 360° SOLUTIONS

Transition seamlessly into human trials with our integrated clinical support capabilities

Clinical Support We provide a full range of clinical support services when time comes to enter human trials. We easily transition with you from the pre-clinical to clinical phase of development Bioanalysis Immuno-phenotyping Molecular biology to biomarkers charles river Sample management C> 360° **Clinical kitting**



CHARLES RIVER CGT 360° SOLUTIONS

Integrated cell and gene therapy research model solutions



Research Models and Services

Immunodeficient Animal Models

Development and expansion of humanized models (PBMC, and CD34+) for human cell engraftment/transfer to generate human immune models for cell therapy studies

Genetically Engineered Models and Services

Generate transgenic models and facilitate model development through CRISPR and RNAi technologies for gene therapy

AAV Neutralization Antibody Testing

RUO/non-GLP serology and PCR-based antibody screening assays for pre-exposure to viral vectors in NHPs being qualified for gene therapy studies.



RESEARCH MODELS & SERVICES

Integrated cell and gene therapy research model solutions

Our extensive portfolio of research animal models and services along with our global network of commercial breeding facilities; rigorous genetic standards; and core values of animal welfare, biosecurity, and the 3Rs uniquely position us to support C> development.

Research Animal Models

NCG & Immunodeficient Models

- NCGs are triple immunodeficient models lacking functional T, B and NK cells with the ability to host xenograft cells, tissue and human immune system components
- Support human cell engraftment/transfer to generate human immune models for cell therapy studies

Humanized Models

 Off-the shelf NCG models immunohumanized with PBMC and CD34+ immune cells for translational research



Genetically Engineered Models and Services

Transgenic Model Creation

- Create, customize, select and maintain transgenic models through CRISPR/Cas9 technologies for gene therapy
- Generate Knock-in and Knock-out mice to study gene function and human disease within transgenic models

Contract Breeding Services

 Full service, colony management program for genetically engineered animals including breeding and animal holding, quarantine, IVF expansion, line recovery, and more.



Non-GXP Testing Solutions

AAV Neutralizing Antibody Testing

 RUO/non-GLP serology and PCR-based antibody screening assays for pre-exposure to viral vectors in NHPs being qualified for gene therapy studies.

Cell Line/Research Biologics Screening

 Screening of rodent research biologics via CLEAR PCR panels to ensure animal colonies are free of infectious agents and confirm origination from specified host species





Accelerate and Achieve Your Cell and Gene Therapy Program Goals

from Discovery to Commercialization

CHARLES RIVER C> 360° SOLUTIONS



Thank you

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